

Recordati S.p.A.
Via M. Civitali n. 1
20128 Milan

_____, 4 February 2019

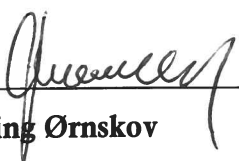
RE: updated information on offices held in other companies

Dear Sirs,

with reference to my declaration of acceptance of the candidacy for the position as director of Recordati S.p.A. dated 28 December 2018, I hereby inform you that on 8 January 2019 my office as CEO of Shire Plc has terminated and that I am currently working with Takeda Pharmaceutical Co. under a fixed-term employment agreement that will last until 31 March 2019.

I authorize the use of my personal data and, in particular, the publication of the information contained in this communication for the purposes of updating the data and information contained in the curriculum vitae attached to my declaration dated 28 December 2018.

Kind regards



Flemming Ørnskov